# POZNARO POZNAR

### POZNAN UNIVERSITY OF TECHNOLOGY

EUROPEAN CREDIT TRANSFER AND ACCUMULATION SYSTEM (ECTS)

### **COURSE DESCRIPTION CARD - SYLLABUS**

Course name

Team management [S2Mech1>ZZP]

Course

Field of study Year/Semester

Mechatronics 1/1

Area of study (specialization) Profile of study

general academic

Level of study Course offered in

second-cycle polish

Form of study Requirements

full-time elective

**Number of hours** 

Lecture Laboratory classes Other (e.g. online)

30 0

Tutorials Projects/seminars

0 0

Number of credit points

2,00

Coordinators Lecturers

dr inż. Małgorzata Spychała

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# **Prerequisites**

Knowledge: The student knows the basic concepts of teamwork. Skills: The student has the ability to perceive, associate and interpret phenomena occurring during team work. Social competences: The student is aware of the importance of teamwork in professional and private life.

# Course objective

The aim is to develop students" team management skills: appointing a team, motivating team members, organizing work, controlling team work; to familiarize students with the issues of managing a team of employees.

#### Course-related learning outcomes

# Knowledge:

- 1. The student has the knowledge necessary to manage an employee team in various fields of activity.
- 2. The student has a basic knowledge of team building and team roles.
- 3. The student knows the general principles of creating, organizing, motivating and improving employee teams.

#### Skills:

- 1. Student is able to resolve conflict in a team, using various strategies for resolving conflicts in a business environment.
- 2. The student is able to select people for the team due to competences and team roles.
- 3. Student can motivate people in a team.
- 4. Student is able to adapt the team management style depending on the competence and motivation of team members.

#### Social competences:

- 1. The student is aware of the importance and understands responsibility for decisions taken when managing a team of employees.
- 2. Student is able to interact and work in a group, taking on various team roles.
- 3. Student is able to think and act in a creative and entrepreneurial way while working in a team.

# Methods for verifying learning outcomes and assessment criteria

Learning outcomes presented above are verified as follows:

Learning outcomes presented above are verified as follows: written test - 12 questions,

> 50 % - ndst

≤ 50%; 60% ≥- dst.,

< 60%; 70%> dst plus,

≤70%, 85%> db,

≤85%. 91≥ db plus.

≤92%, 100%≥ bdb.

#### Discussions:

- work in groups, observation of students in class,

# Programme content

- 1. Introduction to the issues of human resource management, Models of the personnel function
- 2. The essence of employee teams, the difference between a group and a team, pros and cons of teamwork
- 3. Stages of employee team management
- 4. Appointment of employee teams recruitment and selection of team members
- 5. Roles in the team role characteristics
- 6. Communication and cooperation in a team of employees
- 7. Conflicts in a team, conflict resolution strategies in employee teams
- 8. Systems of motivating employees in a team. How to motivate effectively practical tips
- 9. Development and improvement of employees in teams. Employee improvement methods.
- 10. Styles of managing employee teams. Project team management theory and practice
- 11. Effectiveness of employee teams
- 12. Errors in the management of employee teams

#### **Teaching methods**

problem lecture / lecture with multimedia presentation, discussion, case studies, group work, role playing

# **Bibliography**

#### Rasic

- 1. Belbin R.M., (2003), Twoja rola w zespole. Gdańskie Wydawnictwo Psychologiczne, Gdańsk,
- 2. KatzenbachJ.R., SmithD.K., (2001), Siła zespołów. Wpływ pracy zespołowej na efektywność organizacji, Dom Wydawniczy ABC, Kraków,
- 3. Król H. Ludwiczyński, A. (2007), Zarzadzanie zasobami ludzkimi, Warszawa: PWN,
- 4. Mackin D., (2011), Budowanie zespołu. Zestaw narzędzi, Poznań, Wydaw. Rebis,
- 5. Kożusznik (2005), Kierowanie zespołem pracowniczym, Warszawa: PWE.
- 1. Kożusznik B. (2002), Psychologia zespołu pracowniczego: doskonalenie efektywności, Katowice: Wydaw. Uniwersytetu Śląskiego

2. Heidema J.M., McKenzie C.A., (2006), Budowanie zespołu z pasją, Od toksycznych zachowań do zaangażowania, Dom Wydawniczy Rebis.

# Breakdown of average student's workload

	Hours	ECTS
Total workload	75	3,00
Classes requiring direct contact with the teacher	50	2,00
Student's own work (literature studies, preparation for laboratory classes/ tutorials, preparation for tests/exam, project preparation)	25	1,00